The professions of planning and public administration are intertwined in numerous ways. Many positions in government can best be filled by persons who possess the knowledge and skills of both administrators and planners. Planners in local governments often aspire to become administrators of governments and planning organizations. Conversely, administrators, especially in rapidly growing governments, may be hampered if they cannot exercise the skills to frame plans.

Very few persons achieve professional competence in both fields. Those who do possess substantial career flexibility and attractiveness to prospective employers. The dual degree program at Florida State is one of only a handful in the nation. It permits the mastery of core knowledge and skills in both areas in three years or less, instead of the four years or more that would otherwise be required. It does so by eliminating duplicative coursework in analytical methods and general electives.

PLANNING SPECIALIZATION (12-15 hours)
Specializations available include:
- Environmental Planning and Natural Resource Management
- Growth Management & Comprehensive Planning
- Housing and Community Development
- Planning for Developing Areas
- Transportation Planning

ADMINISTRATION CONCENTRATION (15-18 hours)
Elective concentrations available include:
- Local Government Administration
- Leadership and Strategic Management
- Human Resource Management
- Public Budgeting and Financial Management
- Policy Analysis and Evaluation
- Environmental Management
- Health Services Administration and Policy
- Public Information Management

PROGRAM OF STUDY
The degrees of Master of Public Administration and Master of Science in Planning are earned through the completion of a minimum of sixty-six (66) semester hours across the following areas:

BASIC RESEARCH METHODS (6 hours)
Two designated courses in either department: (PAD 5700/5701 or URP 5201/5211)
- Research Design (PAD 5700)
  - Fundamental concepts and techniques in research design, problem formulation, execution and analysis, stressing applications in public policy. Includes measurement, statistics.
- Quantitative Analysis in Public Administration (PAD 5701)
  - Prerequisite: PAD 5700 or equivalent.
  - Application of quantitative analysis to problems of public policy and management. Quasi and experimental designs for evaluation of social programs, computer analysis of data sets.

Methods of Planning Analysis I: Research (URP 5201)
Focuses on the scientific social research process in planning, including: the linkage between theory and research; conceptualization and operationalization of the research problem; study designs; sampling; data sources and collection techniques; the logic of data analysis; program evaluation; and computer use.

Methods of Planning Analysis II: Statistics (URP 5211)
An introduction to descriptive and associative statistics as applied to public policy problems encountered by planners. Covers basic definitions and descriptive measures, probability theory, distributions, sampling, and inference. Elementary multivariate techniques are treated, including those appropriate to the analysis of nominal and interval scales.

PLANNING CORE (12 hours)
- Planning Theory and Practice (URP 5101)
  - An introduction to the field of planning and to some of the fundamental political and ethical issues faced in planning practice.
- Plan Implementation (URP 5125)
  - An introduction to plan implementation with an emphasis on planning law and plan implementation tools.
- Growth and Development of Cities (URP 5847)
  - Economic, social, demographic, technological, political and environmental factors affecting location, development, and growth or decline of cities.
- Forecasting (URP 5261)
  - Methods used in plan analysis and development.
- Professional Topics (URP 5930)
  - 0 credit hours
  - Selected professional speakers; 2 semester requirement.

ADMINISTRATION CORE (9 hours)
- Profession of Public Administration (PAD 5050)
  - The discipline and professional nature of public administration, trends in major issues, career planning for public service, and major sources of information for professional research.

ADMISSIONS
New applicants should complete separate applications for admission to each department and submit these to the Office of Graduate Admissions. To be admitted to the dual degree program, each of the two departments must separately admit the applicant to its respective degree program. Those currently enrolled in either degree program, and who have not completed 24 hours of study, may apply to the second department. Admission to that department shall constitute admission to the joint degree program. A unique major code (327777) exists for the Planning/Public Administration joint degree program and should be used on application forms.

ACADEMIC STANDING
Each of the two departments will award a degree only if the cumulative grade point average for courses with that department’s prefix is 3.0 or higher. This requirement is in addition to, and does not replace, any other university or departmental academic standing requirements.

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DEPARTMENTAL DEGREES
- Public Organizations (PAD 5106)
  - Elements of micro and macro organizational analysis.
  - Includes organization theory, structure and design, power and conflict, motivation, leadership, group behavior, organizational effectiveness, and development.
- Managing Public Financial Resources (PAD 5227)
  - Public budgeting and related financial management processes at the federal, state and local levels with some emphasis upon those in Florida. The evolution of budgeting in the U.S. and major financial functions including an introduction to governmental accounting.

DECISION METHODS
(3 hours)
- Analysis for Planning Decisions (URP 5222)
  - Policy analytical approaches for analyzing problems and formulating action alternatives.

INTERNSHIP
The student will complete a single internship meeting the internship requirements of both degrees. Registration may be either PAD 5946 Public Service Internship (3 hours) or by fulfilling Urban and Regional Planning’s internship requirement, unless the student has sufficient work experience to be exempted.

PROFESSIONAL PAPER
The student will prepare a single paper which satisfies the requirements of both the planning master’s research paper and the administration report. The committee which supervises the development of this paper shall consist of at least one faculty member from each of the two departments. Normally students who earned internship credit as PAD 5946 will register for the capstone as URP 5910 Directed Independent Study (3 hours); those who have earned internship credit in Urban and Regional Planning will register for the capstone as PAD 6908 Action Report (3 hours).

PUBLIC ORGANIZATIONS (PAD 5106)
- Elements of micro and macro organizational analysis.
  - Includes organization theory, structure and design, power and conflict, motivation, leadership, group behavior, organizational effectiveness, and development.
- Managing Public Financial Resources (PAD 5227)
  - Public budgeting and related financial management processes at the federal, state and local levels with some emphasis upon those in Florida. The evolution of budgeting in the U.S. and major financial functions including an introduction to governmental accounting.

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GENERAL ELECTIVES
The student will complete coursework as necessary to fulfill a total of at least sixty-six (66) semester hours of graduate study appropriate to the dual degrees.

SEQUENCING
It is expected that the student will spend two semesters of full-time study in each department, and then divide remaining coursework between the two departments. Departmental advisors will guide the proper sequence of courses for each program. Students who attend one semester of summer school and complete the internship requirement the second summer should be able to complete all degree requirements in two and one-half calendar years.

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FACULTY
Askew School of Public Administration & Policy

Reuben O.D. Askew, Eminent Scholar Chair in Florida Government and Politics.

James S. Bowman, Professor. Interests: Human resource administration, professional ethics, Japanese management.

Robert Bradley, Professor and Director of ISPA. Interests: State and local government, public policy and management, budgeting and administration, data analysis and statistics, and urban issues.

Ralph Brower, Associate Professor and MPA Director. Interests: organization development.

Richard Chackerian, Professor Emeritus. Interests: Comparative administration, organization theory, privatization, bureaucracy and society.

David Courray, Associate Professor. Interests: Computer based information systems, decision theory. Lance deHaven-Smith, Professor. Interests: Public policy, theory, methods.

Richard C. Felick, Professor and PhD Director. Interests: Local government and governance, state and local administration, business and public policy, policy evaluation.

Gibra A. Grizzle, Professor Emerita. Interests: Financial management, public policy, methodology.

Mary Ellen Guy, Professor and Collins Chair. Interests: Public management, human resources, gender and workplace issues, administrative ethics, health policy.

William Earle Klay, Professor. Interests: Policy development, budgeting and financial administration, personnel and labor relations.

Samuel M. McCreary, Assistant Professor. Interests: E-government, health care management and finance, information technology policy, public and nonprofit budgeting and finance, and public and nonprofit human resource management.

Sue T. Reid, Professor. Interests: Criminology, criminal law, criminal justice, corrections, torts, a.d.a.

Gabriela Wolman, Assistant Professor. Interests: Comparative state budget processes, tax policy, health finance, and health policy.

Kai-Feng Yang, Assistant Professor. Interests: Public and strategic management, organizational theory and behavior, performance measurement, and e-government.

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Faculty
Urban and Regional Planning

Ivonne Audirac, Associate Professor. Interests: Sustainability, neo-traditional design, economic development.

Jeffrey R. Brown, Assistant Professor. Interests: Transportation finance, surface transportation policy, and the relationship between transportation and the built environment.

Timothy S. Chapin, Associate Professor. Interests: Geographic information systems, planning methods, infrastructure, economic development.

Charles E. Connelly, Professor and Chair. Interests: Housing and community development, planning history.

Robert E. Deyle, Professor. Interests: Environmental planning and policy analysis, hazardous and solid waste management, and water resources management.

Petra L. Doan, Associate Professor and Faculty Associate, Center for the Study of Population. Interests: Planning for less developed areas, regional development, spatial developmental policy, market town development, building capacity for institution development.

James E. Frank, Professor Emeritus.


Rebecca S. Miles, Associate Professor; and Research Associate, Center for the Study of Population. Interests: Developing areas, health care, gender issues.

Richard G. Rubino, Professor Emeritus.

Bruce Stitfall, A.I.C.P., Professor and Faculty Associate, Florida Conflict Resolution Consortium. Interests: Planning theory, environmental planning, citizen participation, dispute resolution.

Gregory L. Thompson, A.I.C.P. Professor. Interests: Transportation policy and planning, mass transit, policy analysis, econometrics and the history of transportation.

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NOTE: Students should check with The Department of Urban and Regional Planning and the Askew School of Public Administration and Policy regarding possible curriculum changes prior to registering.

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For further information and applications, contact:

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Florida State University
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JOINT DEGREE PROGRAM
in Public Administration and Urban and Regional Planning
MPA/MSP
2005 - 2006

The Florida State University